

THE CORPORATION OF THE VILLAGE OF SALMO

BYLAW #755

A BYLAW TO ADOPT A FIVE-YEAR FINANCIAL PLAN FOR THE YEARS 2024-2028

WHEREAS Section 165 of the *Community Charter*, requires Municipal Councils to annually prepare and adopt, by Bylaw, a five-year financial plan;

AND WHEREAS the Council of the Corporation of the Village of Salmo has reviewed, prepared and solicited public input on the attached five-year financial plan;

NOW THEREFORE the Council of the Corporation of the Village of Salmo in open meeting assembled, enacts as follows:

1. SCHEDULES

- 1.1. Schedule "A" attached to and forming part of this Bylaw is hereby adopted as the Financial Plan for the Village of Salmo for the five-year period starting January 1, 2024.
- 1.2. Schedule "B" attached to and forming part of this Bylaw is hereby adopted as the Revenue Policy Disclosure Requirement for the five-year period starting January 1, 2024.

2. ENACTMENT

- 2.1. If any section, subsection or clause of this Bylaw is held to be invalid by the decision of any court of competent jurisdiction, the invalid portion shall be severed and shall not affect the validity of the remainder of this Bylaw.
- 2.2. This Bylaw shall come into full force and effect on the day of adoption.

3. CITATION

- 3.1. This Bylaw may be cited for all purposes as "**Financial Plan (2024-2028) Bylaw #755, 2024**".

READ A FIRST TIME	this 29 th day of April, 2024
READ A SECOND TIME	this 29 th day of April, 2024
READ A THIRD TIME	this 29 th day of April, 2024
RECONSIDERED AND FINALLY ADOPTED	this 6 th day of May, 2024

Originally Signed By:
 Diana Lockwood

 Mayor

Linda Tynan

 Chief Administrative Officer (Interim)

I HEREBY CERTIFY THIS TO BE A TRUE COPY OF THE "FINANCIAL PLAN (2024-2028) BYLAW #755, 2024".

Linda Tynan

 Chief Administrative Officer (Interim)

**2024-2028 FIVE YEAR FINANCIAL PLAN
SCHEDULE A**

REVENUES	2024	2025	2026	2027	2028
Property Taxation	502,851	516,630	532,129	545,432	561,795
Sale of services	114,259	111,808	115,163	118,042	121,583
Other revenue own sources	168,290	173,170	178,366	182,825	188,309
Investment income	35,684	34,000	30,000	30,000	30,000
Grants - unconditional	459,000	459,000	459,000	459,000	459,000
Grants - conditional	749,743	162,905	167,642	171,708	176,709
Total General	2,029,827	1,457,514	1,482,299	1,507,007	1,537,397
Water Revenue	204,461	220,937	229,655	238,824	246,164
Sewer Revenue	344,019	376,407	407,038	428,020	441,965
Total Consolidated Revenues	2,578,308	2,054,858	2,118,992	2,173,850	2,225,526
EXPENSES	2024	2025	2026	2027	2028
General Government	947,481	578,613	588,350	597,883	606,762
Protective Services	269,147	134,878	137,036	139,229	141,456
Transportation Services	358,054	363,783	369,604	375,517	381,526
Environmental health services	118,762	120,662	122,593	124,554	126,547
Public health and welfare	15,250	15,494	15,742	15,994	16,250
Recreation and cultural services	64,650	62,128	63,122	64,132	65,159
Interest and other debt charges	22,118	22,118	21,015	19,913	19,913
Total General Operations	1,795,462	1,297,677	1,317,462	1,337,222	1,357,612
Water Operations	157,176	160,319	163,526	166,796	170,132
Sewer Operations	418,239	315,424	321,732	328,167	334,730
Total Operations	2,370,877	1,773,420	1,802,720	1,832,185	1,862,475
Amortization	408,542	412,627	416,753	420,921	425,130
Surplus (deficit)	(201,111)	(131,189)	(100,481)	(79,256)	(62,079)
Add back:					
Amortization	408,542	412,627	416,753	420,921	425,130
Debt funded by operations	23,832	23,832	23,832	15,780	15,780
Surplus (deficit) per 5 year financial plan	183,599	257,606	292,440	325,885	347,271

2024-2028 FIVE YEAR FINANCIAL PLAN
SCHEDULE A

Capital Expenditures

General	111,650	-	-	-
Water	112,000	-	-	-
Sewer	140,000	-	-	-
Total Capital Expenditures	363,650	-	-	-

Transfer to / from Reserves

Transfer (to) General Reserves	(244,250)	(136,005)	(141,005)	(154,005)	(164,005)
Transfer (to) Utility Reserves	(94,949)	(121,601)	(151,435)	(171,880)	(183,265)
Transfer from General Reserves	378,500	-	-	-	-
Transfer from Utility Reserves	112,000	-	-	-	-
Total Transfer (to) from Reserves	151,301	(257,606)	(292,440)	(325,885)	(347,270)

Transfers (to) from operating surplus

28,750

Financial Plan Balance

(0)	(0)	(0)	(0)	(0)
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2024-2028 FIVE YEAR FINANCIAL PLAN SCHEDULE A

CAPITAL FUNDS

COMPONENTS	2024	2025	2026	2027	2028
Sources of Funds					
Community Works Grant	79,500	-	-	-	-
Growing Communities Fund	140,000	-	-	-	-
General Operating fund	28,750	-	-	-	-
Water Operating fund	-	-	-	-	-
Sewer Operating fund	-	-	-	-	-
Utility Reserves	112,000	-	-	-	-
Government Grants	3,400	-	-	-	-
Total Sources	363,650	-	-	-	-
Expenditures					
General	111,650	-	-	-	-
Water	112,000	-	-	-	-
Sewer	140,000	-	-	-	-
Total Expenditures	363,650	-	-	-	-

SCHEDULE "B" – 2024-2028 Five Year Financial Plan

Revenue Policy:

The revenue policy will provide direction on how Council chooses to fund the expenditures of the Village, distribute property taxes among the property classes and use permissive tax exemptions.

Revenue Sources

Table 1

Revenue Source	% Total Revenue
Property Value taxes	19%
Parcel taxes	0%
User fees and charges	20%
Sales of service	4%
Grants - unconditional	17%
Grants - Conditional	28%
Other sources	8%
Reserves	4%
Proceeds from borrowing	0%
TOTAL	100%

Table 1 shows the proportion of total revenue proposed to be raised from each funding source in 2024.

Grants also provide a source of revenue to the municipality. Sales of service and Utility User Fees provide revenue for the municipality on a user-pay basis.

Policy:

Council is committed to examining economic development opportunities and investigating alternative revenue sources in order to reduce historical reliance on property taxes to fund municipal services. The operation of the water utility, the sewer utility and solid waste collection and disposal are self-funded through user fees.

Objectives:

- To maximize a user-pay cost structure wherever possible.
- To maximize the use of grant funding for infrastructure and service upgrades.

Proportion of Taxes Allocated to Classes

Policy:

It is the policy of Council to preserve and maintain the existing equity between assessment classes. The utility class will be taxed at the maximum rate permitted by legislation. The Village will strive to maintain a business to residential multiplier range not exceeding 2 to 1.

Objective:

- To maintain the current tax distribution of property tax value among the property classes.

Permissive Tax Exemptions

Council provides permissive tax exemptions to not-for-profit organizations that form a valuable part of the community. These include religious institutions and the community services society.

Policy:

Council will continue to support local not-for-profit organizations that provide benefits to the community as a whole and are eligible under the *Community Charter* through permissive tax exemptions.

Objective:

To provide permissive tax exemptions to not-for-profit organizations that benefits the overall well-being of the community.