THE CORPORATION OF THE VILLAGE OF SALMO

BYLAW #762

A BYLAW TO ADOPT A FIVE-YEAR FINANCIAL PLAN FOR THE YEARS 2025-2029

WHEREAS Section 165 of the *Community Charter*, requires Municipal Councils to annually prepare and adopt, by Bylaw, a five-year financial plan;

AND WHEREAS the Council of the Corporation of the Village of Salmo has reviewed, prepared and solicited public input on the attached five-year financial plan;

NOW THEREFORE the Council of the Corporation of the Village of Salmo in open meeting assembled, enacts as follows:

1. CITATION

1.1. This Bylaw may be cited for all purposes as "Financial Plan (2025-2029) Bylaw #762, 2025".

2. SCHEDULES

- 2.1. Schedule "A" attached to and forming part of this Bylaw is hereby adopted as the Financial Plan for the Village of Salmo for the five-year period starting January 1, 2025.
- 2.2. Schedule "B" attached to and forming part of this Bylaw is hereby adopted as the Revenue Policy Disclosure Requirement for the five-year period starting January 1, 2025.

3. ENACTMENT

READ A FIRST TIME

3.1. If any section, subsection or clause of this Bylaw is held to be invalid by the decision of any court of competent jurisdiction, the invalid portion shall be severed and shall not affect the validity of the remainder of this Bylaw.

this 14th day of April, 2025

3.2. This Bylaw shall come into full force and effect on the day of adoption.

READ A SECOND TIME READ A THIRD TIME RECONSIDERED AND FINALLY ADOPTED	this 14 th day of April, 2025 this 14 th day of April, 2025 this 22 nd day of April, 2025
Originally Signed By:	
Diana Lockwood	Derek Kwiatkowski
Mayor	CAO/Corporate Officer
I HEREBY CERTIFY THIS TO BE A TRUE COPY OF T 2025".	HE "FINANCIAL PLAN (2025-2029) BYLAW #762,
Derek Kwiatkowski CAO/Corporate Officer	

2025-2029 FIVE YEAR FINANCIAL PLAN SCHEDULE A

	2025	2026	2027	2028	2029
REVENUES					
Property Taxation	546,031	568,090	582,834	605,228	624,898
Sale of services	121,414	120,027	124,228	128,576	133,076
Other revenue own sources	160,858	167,453	173,314	179,380	185,658
Investment income	36,000	33,000	30,000	30,000	30,000
Grants - unconditional	451,000	451,000	451,000	451,000	451,000
Grants - conditional	8,197,492	250,492	250,492	250,492	250,492
Total General	9,512,795	1,590,063	1,611,869	1,644,677	1,675,125
Water Revenue	222,140	243,056	254,718	266,963	279,821
Sewer Revenue	365,523	388,226	409,436	429,778	446,865
Total Consolidated Revenues	10,100,457	2,221,345	2,276,022	2,341,418	2,401,811
	2025	2026	2027	2028	2029
EXPENSES	077.500	F70 000	500 570	500 007	004.007
General Government Protective Services	677,582 164,850	576,886	586,572 142,296	596,027	604,837
Transportation Services	349,006	140,056 356,622	362,328	144,573 368,125	146,886 374,015
Environmental health services	124,850	126,848	128,877	130,939	133,034
Public health and welfare	16,050	16,307	16,568	16,833	17,102
Recreation and cultural services	63,800	64,821	65,858	66,912	67,982
Interest and other debt charges	22,118	22,118	21,015	19,913	19,913
Total General Operations	1,418,256	1,303,657	1,323,514	1,343,322	1,363,771
Water Operations	220,825	167,102	170,444	173,852	177,329
Sewer Operations	317,085	313,227	319,491	325,881	332,399
Total Operations	1,956,166	1,783,985	1,813,449	1,843,056	1,873,499
Amortization	460,000	469,200	478,584	488,156	497,919
Surplus (deficit)	7,684,291	(31,840)	(16,010)	10,207	30,394
Add back:					
Amortization	460,000	469,200	478,584	488,156	497,919
Debt funded by operations	23,832	23,832	15,780	15,780	15,780
Surplus (deficit) per 5 year financial plan	8,120,459	413,528	446,794	482,582	512,532
	2025	2026	2027	2028	2029
Capital Expenditures					
General	7,987,700	-	-	-	
Water	161,000	-	-	-	
Sewer	69,000	-	-	-	
Total Capital Expenditures	8,217,700	-	-	-	
Transfer to / from Reserves					
Transfer (to) General Reserves	(252,574)	(262,574)	(272,574)	(285,574)	(295,574)
Transfer (to) Utility Reserves	(129,885)	(150,954)	(174,219)	(197,008)	(216,957)
Transfer from General Reserves	303,700	-	-	-	
Transfer from Utility Reserves	24,000	- (440 500)	- (440.700)	/400 F00\	(E40 F04)
Total Transfer (to) from Reserves	(54,759)	(413,528)	(446,793)	(482,582)	(512,531)
Transfers (to) from operating surplus	152,000				
Financial Plan Balance	0	0	0	0	0

CAPITAL FUNDS

COMPONENTS	2025	2026	2027	2028	2029
Sources of Funds					
Community Works Grant Res	173,500	-	-	-	-
Growing Communities fund Res	80,000				
Mach & Equip Res	23,200				
Parks Res	10,000	-	-	-	-
Water Res	5,000	-	-	-	-
Sewer Res	19,000	-	-	-	
Government Grants	7,757,000	-	-	-	-
General Operating Surplus	150,000				
Total Sources	8,217,700	-	-	-	-
Expenditures					
General	7,987,700	-	-	-	-
Water	161,000	-	-	-	-
Sewer	69,000	-	-	-	
Total Expenditures	8,217,700	-	-	-	-

SCHEDULE "B" - 2025-2029 Five Year Financial Plan

Revenue Policy:

The revenue policy will provide direction on how Council chooses to fund the expenditures of the Village, distribute property taxes among the property classes and use permissive tax exemptions.

Revenue Sources

Table 1

Revenue Source	% Total Revenue
Property Value taxes	5%
Parcel taxes	0%
User fees and charges	6%
Sales of service	1%
Grants - unconditional	4%
Grants - Conditional	82%
Other sources	2%
Proceeds from borrowing	0%
TOTAL	100%

Table 1 shows the proportion of total revenue proposed to be raised from each funding source in 2025.

Grants also provide a source of revenue to the municipality. Sales of service and Utility User Fees provide revenue for the municipality on a user-pay basis.

Policy:

Council is committed to examining economic development opportunities and investigating alternative revenue sources in order to reduce historical reliance on property taxes to fund municipal services. The operation of the water utility, the sewer utility and solid waste collection and disposal are self-funded through user fees.

Objectives:

- To maximize a user-pay cost structure wherever possible.
- To maximize the use of grant funding for infrastructure and service upgrades.

Proportion of Taxes Allocated to Classes

Policy:

It is the policy of Council to preserve and maintain the existing equity between assessment classes. The utility class will be taxed at the maximum rate permitted by legislation. The Village will strive to maintain a business to residential multiplier range not exceeding 2 to 1.

Objective:

• To maintain the current tax distribution of property tax value among the property classes.

Permissive Tax Exemptions

Council provides permissive tax exemptions to not-for-profit organizations that form a valuable part of the community. These include religious institutions and the community services society.

Policy:

Council will continue to support local not-for-profit organizations that provide benefits to the community as a whole and are eligible under the *Community Charter* through permissive tax exemptions.

Objective:

To provide permissive tax exemptions to not-for-profit organizations that benefits the overall well-being of the community.