

# Village of Salmo 2026 Draft Budget Discussion

April 2026



# Agenda

- **Utility Budgets**
  - ▶ Waste Collection (Garbage)
  - ▶ Water
  - ▶ Sewer
  
- **Operations Draft Budget**
  - ▶ 2025 VS 2026 Comparison
  
- **Draft Rates and Fees**
  
- **Draft Budget Reserve Balances & Contributions**
  
- **Capital Draft Budget**
  - ▶ Capital Investments



# Garbage Collection Budget - Draft



# Draft User Fees - Garbage Collection

	<u>2025</u> <u>(Budgeted)</u>	<u>2025</u> <u>(projected)</u>	<u>2026</u>
<b>Expenses:</b>			
10-24-3000-501 Collection Contract-Basic	100,500	99,071	103,000
Village Administration Costs (8%)	8,040	7,926	8,240
<b>Tota Costs (User Fee requirements):</b>	<b>108,540</b>	<b>106,997</b>	<b>111,240</b>
<b>Revenue</b>			
10-14-1000-100 Residential Rates	120,860	121,407	124,310
10-14-1000-300 Garbage Fee Discount	(9,530)	(10,206)	(10,206)
10-14-1000-900 Garbage Tags	210	137	137
<b>Total Revenue</b>	<b>111,540</b>	<b>111,337</b>	<b>114,240</b>

<b>Capital Component Contribution</b>	3,000	3,000	3,000
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<b>Total Revenue Required for Operating PLUS Capital Contribution</b>	111,540	109,997	114,240
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<b>Final Rate Increase Requirement</b> (with Capital)			2.4%
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## Budget Factors:

- Inflationary increase - Garbage Collection Services
- RDCK Tipping Fee increase (10%)

## Recommendation:

- An increase in Garbage Collection User Fees by \$0.50 per month to \$21.17 per month (2.4%) (Residential Single Family Home)

# Water Utility Budget - Draft



# Draft Utility User Fees - Water

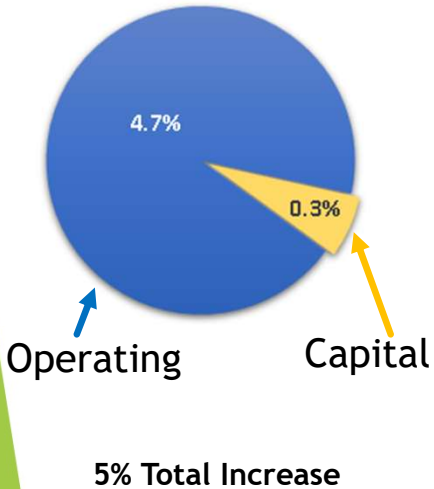
Village of Salmo WATER BUDGET 2026-2030 (Draft) FEB 2026		Water Rate Increases Proposed:						
				5%	5%	5%	5%	5%
		2025 Budget	Projected 2025 POR	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Revenues</b>								
User fees		(222,140)	(219,508)	(234,823)	(246,565)	(258,893)	(271,837)	(285,429)
Revenue from own sources		(3,390)	(2,616)	(3,713)	(3,713)	(3,713)	(3,713)	(3,713)
Interest income		(6,419)	(6,419)	(6,419)	(6,419)	(6,419)	(6,419)	(6,419)
<b>Total Revenues</b>		<b>(231,949)</b>	<b>(228,543)</b>	<b>(244,955)</b>	<b>(256,696)</b>	<b>(269,024)</b>	<b>(281,969)</b>	<b>(295,561)</b>
<b>Expenses, Capital &amp; Transfers</b>								
Operations		157,176	157,639	168,477	171,847	175,284	178,789	182,365
Interest expense		0	0	0	0	0	0	0
<b>Total expense and allocations</b>		<b>157,176</b>	<b>157,639</b>	<b>168,477</b>	<b>171,847</b>	<b>175,284</b>	<b>178,789</b>	<b>182,365</b>
<b>Total Net Operations Deficit (Surplus)</b>		<b>(74,773)</b>	<b>(70,904)</b>	<b>(76,478)</b>	<b>(84,849)</b>	<b>(93,741)</b>	<b>(103,179)</b>	<b>(113,196)</b>
<b>Funding Opportunities</b>								
External Grant - Water Reservoir Study		(50,000)		(15,000)				
Community Works Fund		(163,000)	(170,918)					
		(213,000)	(170,918)	(15,000)	0	0	0	0
<b>Capital Projects and One-Time Expenses</b>								
2025 Water Reservoir Study		50,000						
2025 Reservoir Inspection & Cleaning		7,000						
2025 Sayward Well Repair		63,000	71,593					
2025 Glendale Well Repair		63,000	99,325					
2025 Test Well		30,000						
2025 Lift Station Electric Hoist		5,000	4,875					
2026 Fence for Glendale Well				5,500				
2026 Water Well Spare Motor				11,000				
2026 Project Engineering- Water Reservoir Study				15,000				
2027+ Other Capital					80,000	80,000	80,000	80,000
<b>Total Capital and one-time</b>		<b>218,000</b>	<b>175,792</b>	<b>31,500</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>
<b>Net Deficit (Surplus)</b>		<b>(69,773)</b>	<b>(66,029)</b>	<b>(59,978)</b>	<b>(4,849)</b>	<b>(13,741)</b>	<b>(23,179)</b>	<b>(33,196)</b>

# Draft Utility User Fees - Water

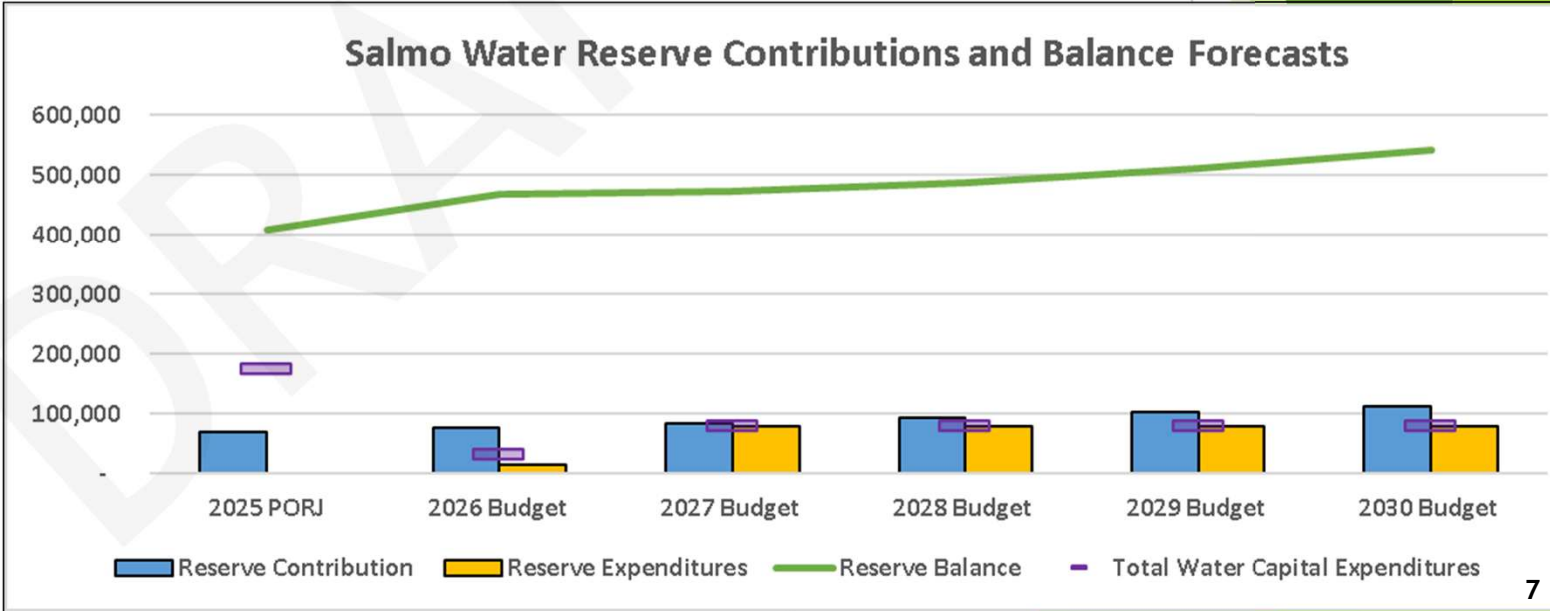
**Budget Factors:**

- Inflationary components (electricity, parts, supplies, wages)
- Inline with historical expenditure trends
- Maintain reserve contributions to keep up and anticipate capital expenditures
- Does not factor in future expenditures for reservoir

Water User Fee Increase Breakdown



Salmo Water Reserve Contributions and Balance Forecasts



**Sewer Utility  
Budget - Draft**



Village of Salmo  
SEWER BUDGET 2026-2030 (draft)  
FEB, 2026

			Proposed User Fee Increases (Draft)				
		5.0%	5.0%	5.0%	5.0%	4.0%	
	2025 Budget	2025 PROJ	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
<b>Revenues</b>							
User fees	(365,523)	(363,101)	(386,613)	(405,943)	(426,240)	(447,552)	(465,455)
Revenue from own sources	(2,724)	(15,986)	(2,785)	(2,000)	(2,000)	(2,000)	(2,000)
Conditional Grants							
Interest income	(564)	(600)	(600)	(600)	(600)	(600)	(600)
<b>Total Revenues</b>	<b>(368,810)</b>	<b>(379,687)</b>	<b>(389,998)</b>	<b>(408,543)</b>	<b>(428,840)</b>	<b>(450,152)</b>	<b>(468,055)</b>
<b>Expenses, Capital &amp; Transfers</b>							
Operations	309,239	294,499	314,003	320,284	326,689	333,223	339,887
<b>Total Net Operations Deficit (Surplus)</b>	<b>(59,571)</b>	<b>(85,188)</b>	<b>(75,994)</b>	<b>(88,260)</b>	<b>(102,151)</b>	<b>(116,929)</b>	<b>(128,166)</b>
<b>Debt funded by operations</b>							
Deficit (Surplus)	(59,571)	(85,188)	(75,994)	(88,260)	(102,151)	(116,929)	(128,166)
<b>Funding Opportunities</b>							
Growing Communities Fund	(60,000)	(34,773)	(33,250)	(20,000)	0	0	0
<b>Capital Projects and One-Time Expenses</b>							
2025 Harmonic Upgrades	50,000	39,905					
2025 Sludge Pump Seal Replacement	4,000	1,257					
2025 Scope & Clean Sewer	10,000	0					
2025 Aerators	10,000	5,202					
2025 Screener	5,000	0					
2026 WWTP Sludge Bin			6,500				
2026 Clarifier #1 Pump			10,000				
2026 MLS Pump			16,000				
2026 Effluent Pump			16,000				
2026 Dewater Pump Press			18,000				
2026 Project Engineering- WWTP Status			15,000				
2027+ Other				80,000	80,000	80,000	80,000
	<b>79,000</b>	<b>46,365</b>	<b>81,500</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>
<b>Net Deficit (Surplus)</b>	<b>(40,571)</b>	<b>(73,597)</b>	<b>(27,744)</b>	<b>(28,260)</b>	<b>(22,151)</b>	<b>(36,929)</b>	<b>(48,166)</b>

# Draft Utility User Fees - Sewer

**Note:** Leveraging the Growing Communities Fund for capital investment at the following rates:

- 2024: 100%
- 2025: 75%
- 2026: 50%
- 2027: 25%
- 2028+: 0%

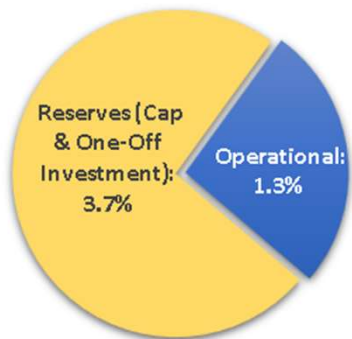


# Draft Utility User Fees - Sewer

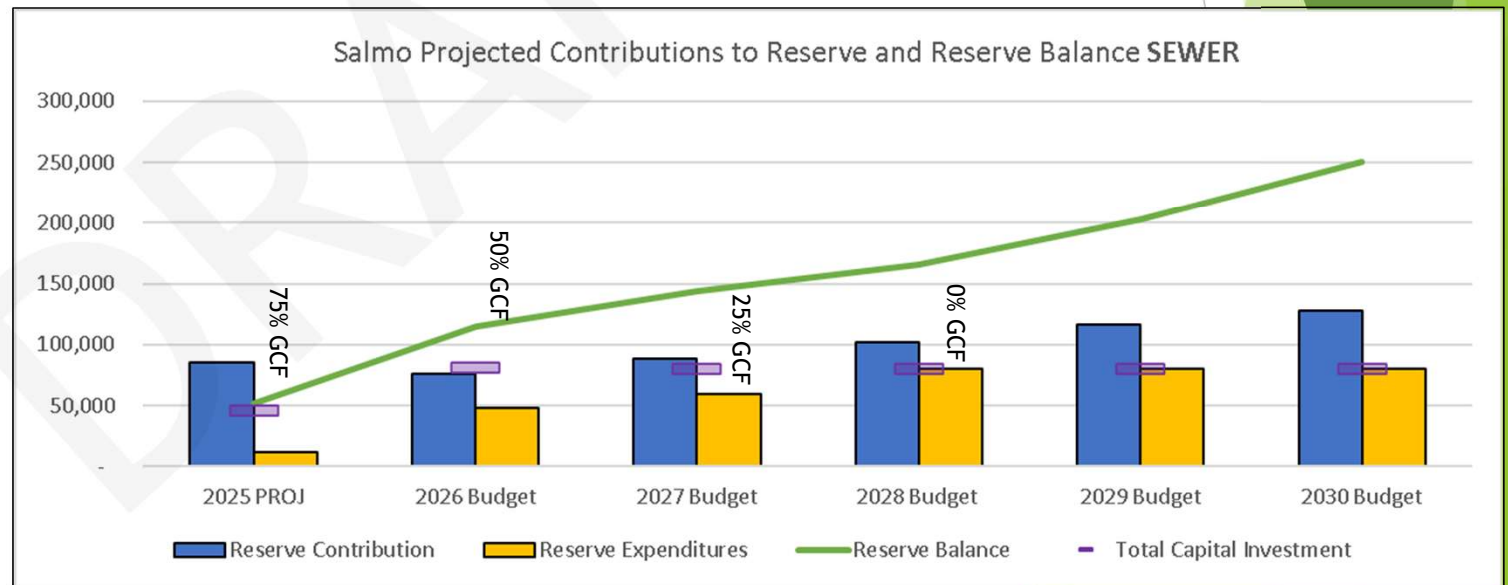
## Budget Factors:

- Inflationary components (electricity, parts, supplies, wages)
- Inline with historical expenditure trends
- Maintain reserve contributions to keep up and anticipate capital expenditures

## Sewer User Fee Increase Breakdown



5% Total Increase



# Village Operating Budget - Draft



# Draft Operations Budget - Expenses

## Notes

- General Inflation Wage Incr
- IT support and Software Incr
- General Inflation Incr

- Snow Clearing Trending Decr

- Fire Truck Loan Interest (added)
- Existing Loan Interest Rate Incr (Wellness Centre) - 2.25% to 4.1%

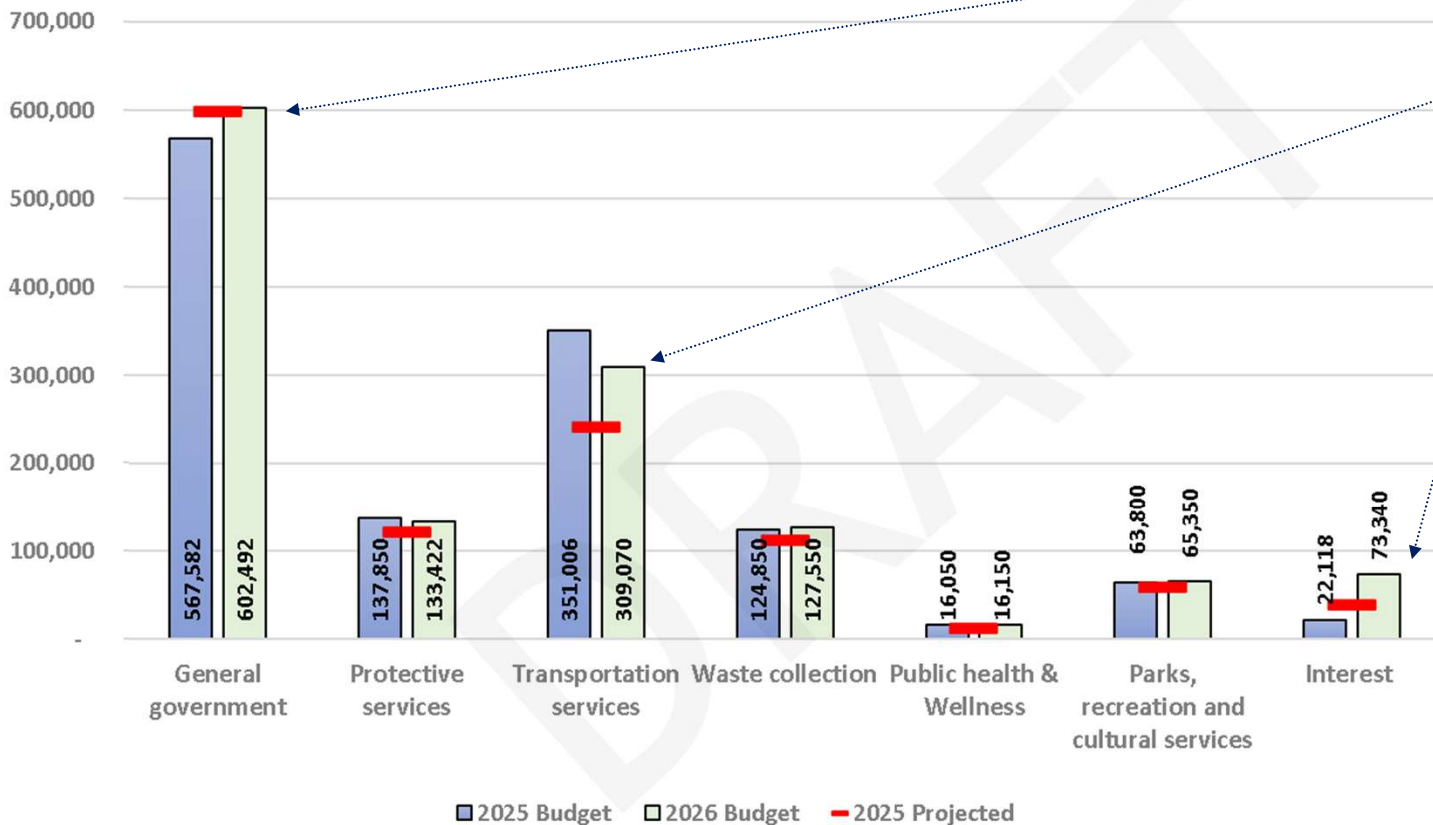
### Firetruck MFA Loan:

- \$850K
- 20YR @ 4.1%
- \$65K / yr payments
- Tax Rate Impact ~13.8%

\*Assumes \$1M Truck with 15% downpayment from Reserves

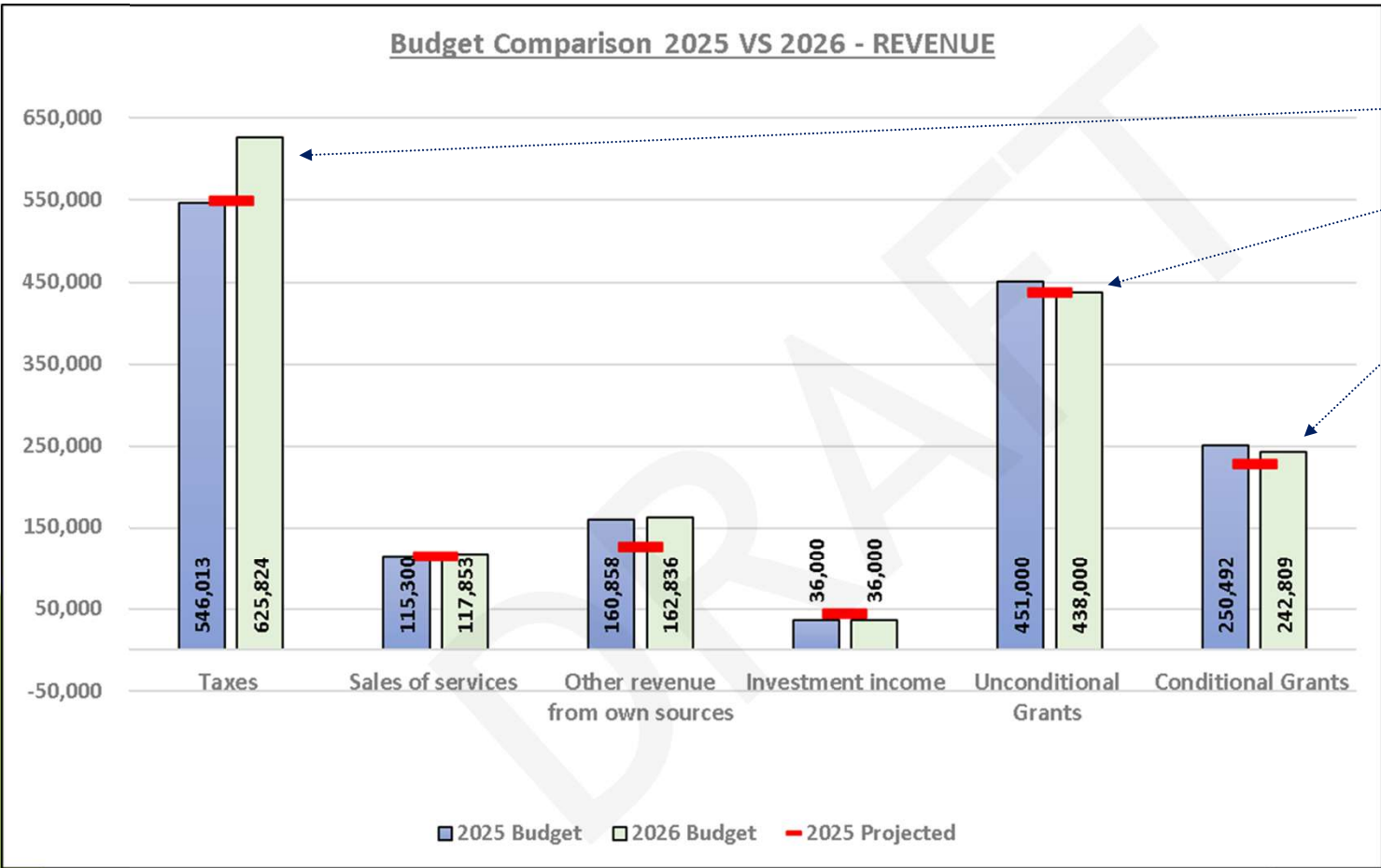
- Other Service Areas Minimal Budget Change from 2025

**Budget Comparison 2025 VS 2026 - EXPENSES**



# Draft Operations Budget - Revenue

**Budget Comparison 2025 VS 2026 - REVENUE**



- Taxation Incr to balance Budget
- Small Community Grant Decrease (based on 2025 receipt)
- Conditional Grants Include:
  - Jaws, CWF, RDCK operating Grants
- Other Revenue Sources Minimal Budget Change from 2025

Village of Salmo  
 OPERATING BUDGET 2026-2030 - Draft  
 APR, 2026

Proposed Tax Increases (Draft)

	2025 Budget	2025 Projected	15.6% 2026 Budget	4% 2027 Budget	4% 2028 Budget	4% 2029 Budget	3% 2030 Budget
<b>Revenues</b>							
* Taxes	(546,013)	(549,771)	(625,685)	(653,215)	(681,304)	(705,149)	(725,599)
Sales of services	(115,300)	(115,253)	(117,853)	(120,210)	(122,615)	(125,067)	(127,568)
Other revenue from own sources	(160,858)	(127,454)	(162,836)	(166,092)	(169,414)	(172,803)	(176,259)
Investment income	(36,000)	(44,684)	(36,000)	(33,000)	(30,000)	(30,000)	(30,000)
Unconditional Grants	(451,000)	(438,000)	(438,000)	(438,000)	(438,000)	(438,000)	(438,000)
Conditional Grants	(250,492)	(228,204)	(242,809)	(242,809)	(242,809)	(242,809)	(242,809)
<b>Total Revenues</b>	<b>(1,559,663)</b>	<b>(1,503,365)</b>	<b>(1,623,183)</b>	<b>(1,653,327)</b>	<b>(1,684,141)</b>	<b>(1,713,827)</b>	<b>(1,740,234)</b>
<b>Expenses</b>							
General government	567,582	598,519	602,492	614,362	626,885	640,014	652,592
Protective services	137,850	121,852	133,422	136,090	138,812	141,588	144,420
Transportation services	351,006	241,457	309,070	315,251	321,556	327,987	334,547
Waste collection	124,850	112,371	127,550	130,101	132,703	135,357	138,064
Public health & Wellness	16,050	12,948	16,150	16,473	16,802	17,139	17,481
Parks, recreation and Cultural services	63,800	58,859	65,350	66,657	67,990	69,350	70,737
Interest	22,118	38,490	73,340	71,135	71,135	71,135	71,135
<b>Total Expenses</b>	<b>1,283,256</b>	<b>1,184,495</b>	<b>1,327,373</b>	<b>1,350,070</b>	<b>1,375,884</b>	<b>1,402,570</b>	<b>1,428,977</b>
<b>Net Operating Deficit (Surplus)</b>	<b>(276,407)</b>	<b>(318,869)</b>	<b>(295,810)</b>	<b>(303,257)</b>	<b>(308,257)</b>	<b>(311,257)</b>	<b>(311,257)</b>
<b>Transfers to Reserves</b>							
Transfer to machinery & equip reserve	50,000	50,000	50,000	55,000	60,000	60,000	60,000
Transfer to fire dept equipment reserve	50,500	50,500	40,000	50,500	50,500	50,500	50,500
Transfer to jaws of life reserve	19,755	16,939	19,755	19,755	19,755	19,755	19,755
Transfer to wellness centre reserve	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Transfer to Salmo Parks reserve	7,000	7,000	7,000	7,000	7,000	10,000	10,000
Transfer to community works fund	115,320	115,320	115,320	115,320	115,320	115,320	115,320
	<b>252,575</b>	<b>249,759</b>	<b>242,075</b>	<b>257,575</b>	<b>262,575</b>	<b>265,575</b>	<b>265,575</b>
<b>Debt principal payments</b>	<b>23,832</b>	<b>23,832</b>	<b>53,735</b>	<b>45,683</b>	<b>45,683</b>	<b>45,683</b>	<b>45,683</b>
<b>Total Net Operations Deficit (Surplus)</b>	<b>0</b>	<b>(45,279)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# Draft Operating Budget 2026-2030

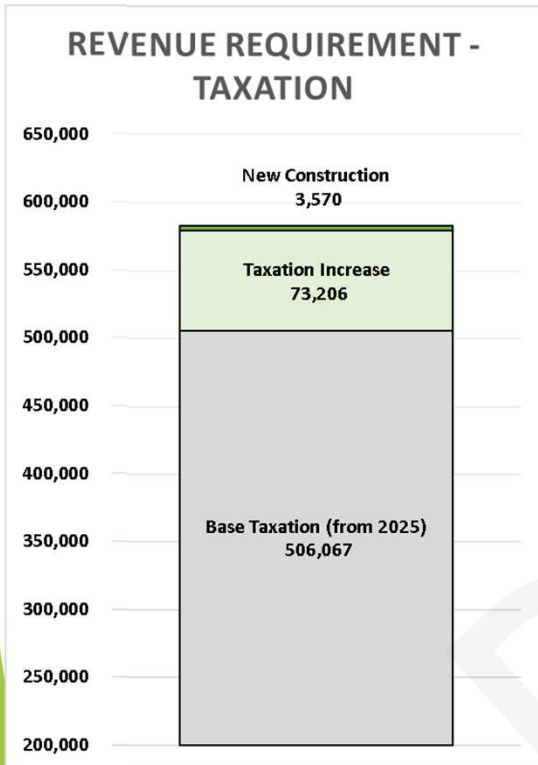
- Reduced Contribution To Fire Reserve to Min Rate Pressure (optional)

- Increased Principal Payment for New Loan (Firetruck)

- Balanced Budget (requirement)

# Draft Budget Rates and Fees Summary

# Draft Budget Rates/Fees - Summary



Rate / Fee Name	2025 Actual	2026 Increase (Draft)	2026 Actual (Draft)	Net Annual Increase	Net Monthly Increase
Property Tax: <b>General</b> (Municipal Portion)		2.1%		\$16	\$1.36
Property Tax: <b>Fire Truck</b> (Municipal Portion)		13.8%		\$105	\$8.76
<b>Property Tax: Total</b> (Municipal Portion)	\$762	15.9%	\$883	\$121	\$10.12
Waste Collection (Garbage)	\$248	2.4%	\$254	\$6	\$0.50
Water	\$385	5.0%	\$404	\$19	\$1.61
Waste Water (Sewer)	\$612	5.0%	\$642	\$31	\$2.55
<b>**Rates and fees based on average single family residential home in Salmo</b>				<b>\$177</b>	<b>\$14.77</b>

	# Homes (from assessment)	\$ Value (from assessment)	Average \$ Value	2026 Increase (Decrease):
2026 Average SFH value:	493	190,139,000	385,677	3.0%
2025 Average SFH value:	492	184,300,400	374,594	

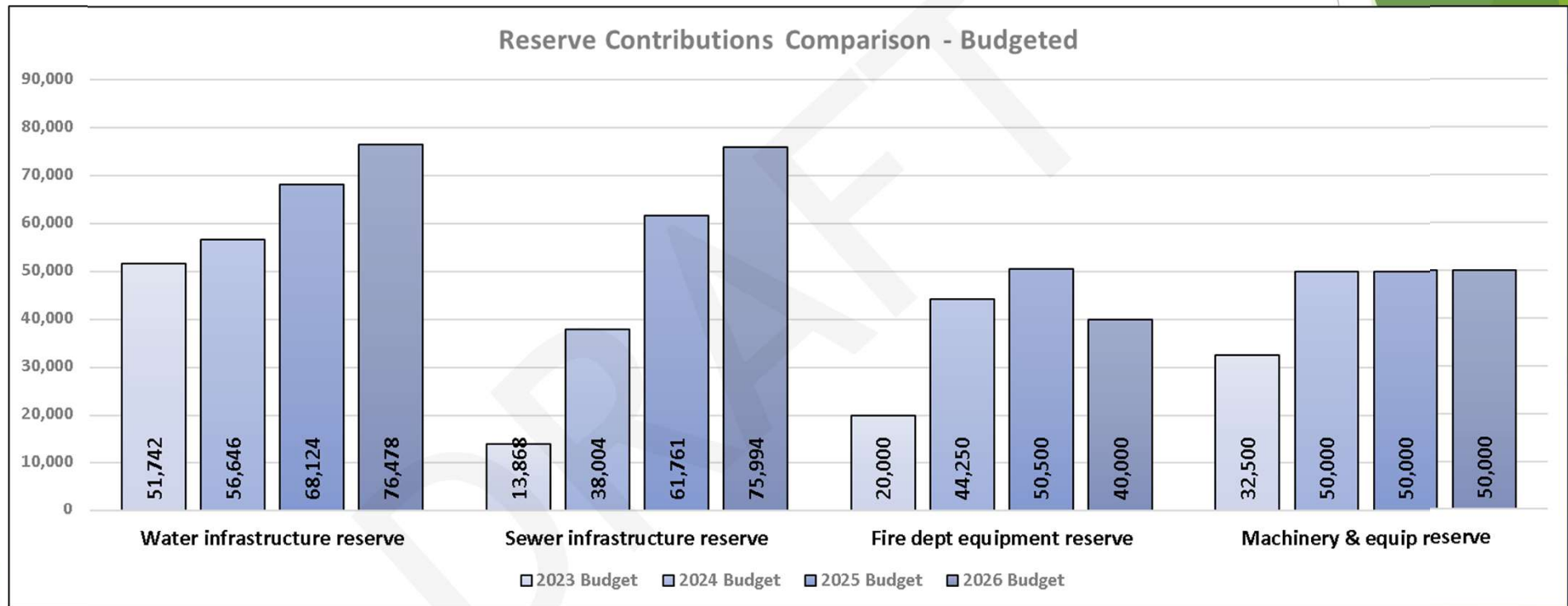
**Total 2026 Revenue Requirement from Taxation (Draft Budget): \$582,843 OR 15.6% Increase**

# Draft Budget Tax Rates - Summary

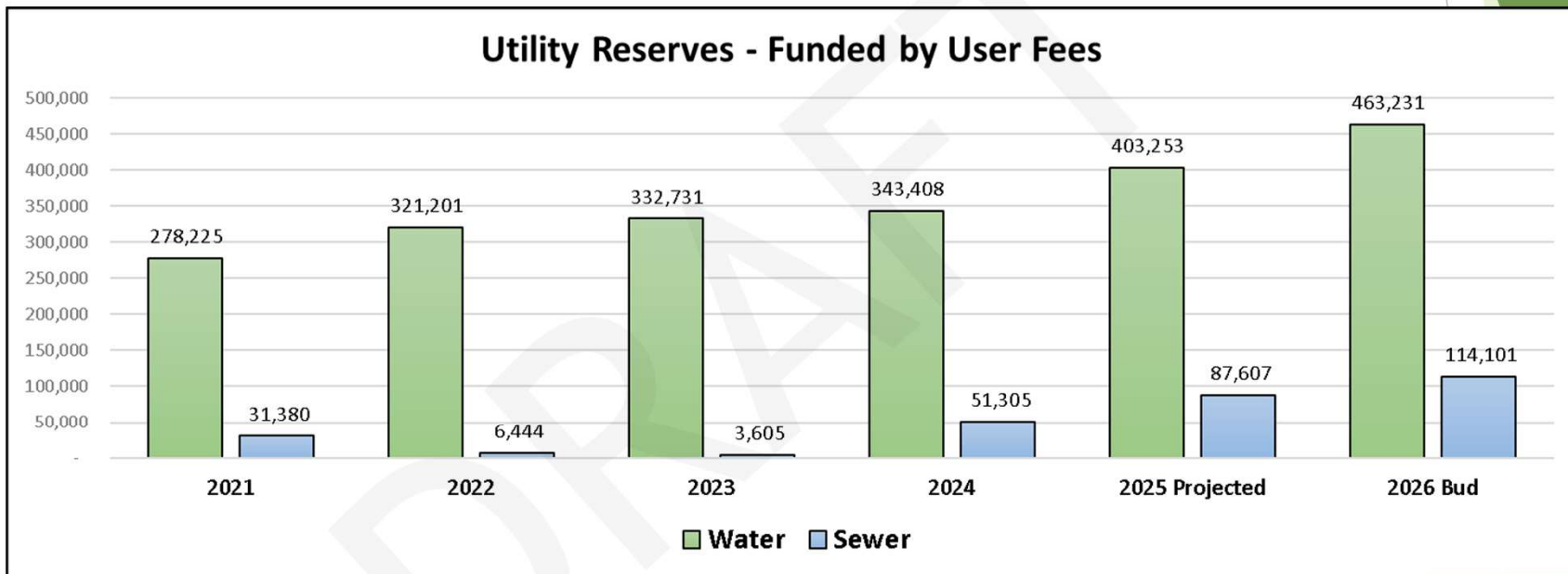
	% Impact	\$ Impact	Cumulative % Impact	Cumulative \$ Impact	Note
Base Tax Rate Increase	4.8%	26,260	4.8%	26,260	Inflationary & minor op changes
Decrease in Small Com Grant	2.8%	13,000	7.6%	39,260	Match amount received in 2025
<b>Add:</b>					
Wellness Center Interest Rate Renewal	3.9%	18,143	11.5%	57,403	Rate from 2.2% to 4.1%
Fire Truck Loan	13.8%	64,753	25.3%	122,156	\$850K, 20YRS, RT4.1%
<b>Less:</b>					
Transportation Budget (Snow Removal)	-7.5%	(35,000)	17.9%	87,156	Based on trending data
Fire Reserve Contributions	-2.3%	(10,500)	15.6%	76,656	Ease rate pressure & rate smoothing
<b>Final Estimated Village Tax Rate Impact</b>			<b>15.6%</b>	<b>76,656</b>	

# Draft Budget Reserve Contributions and Balances

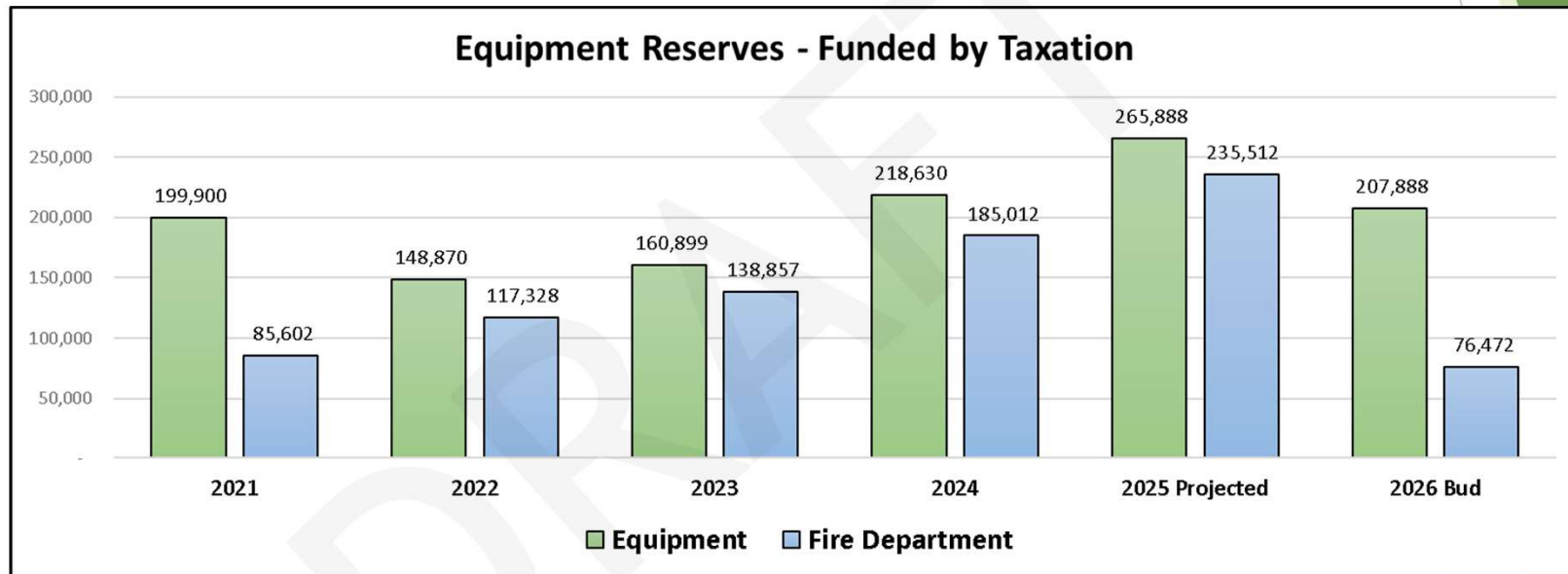
# Draft Operations Budget - Reserve Contributions



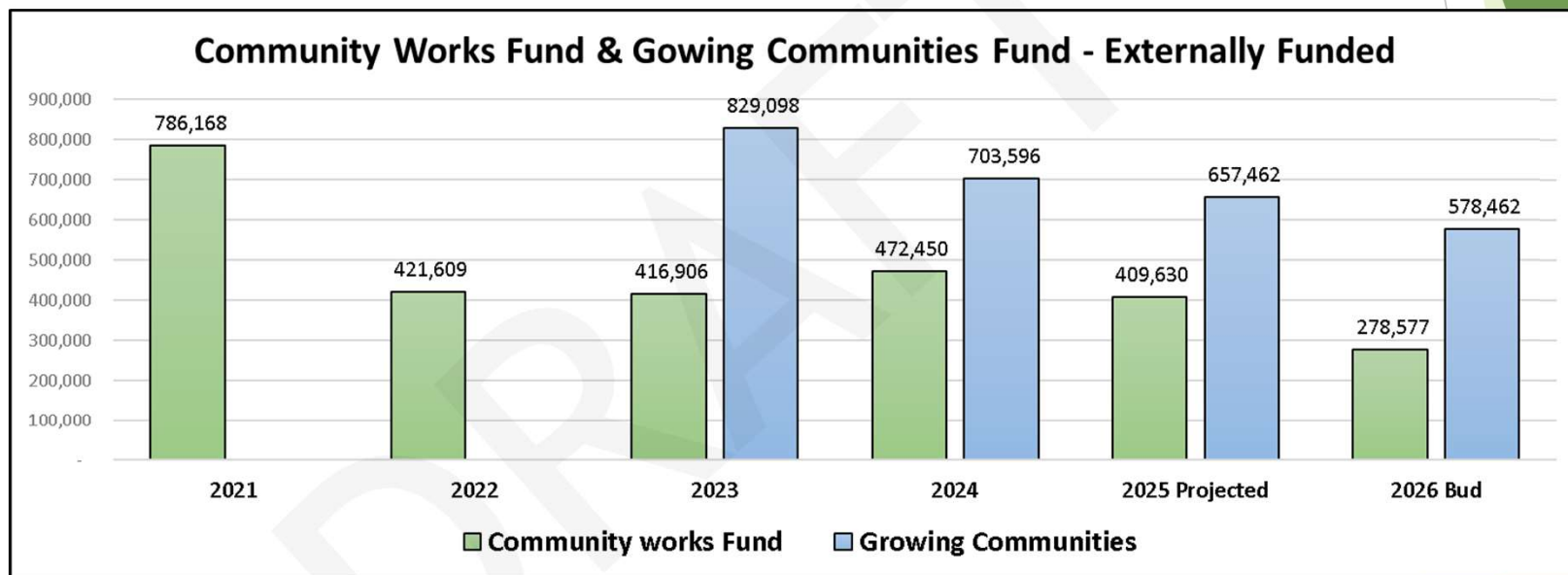
# Draft Operations Budget - Reserve Balances



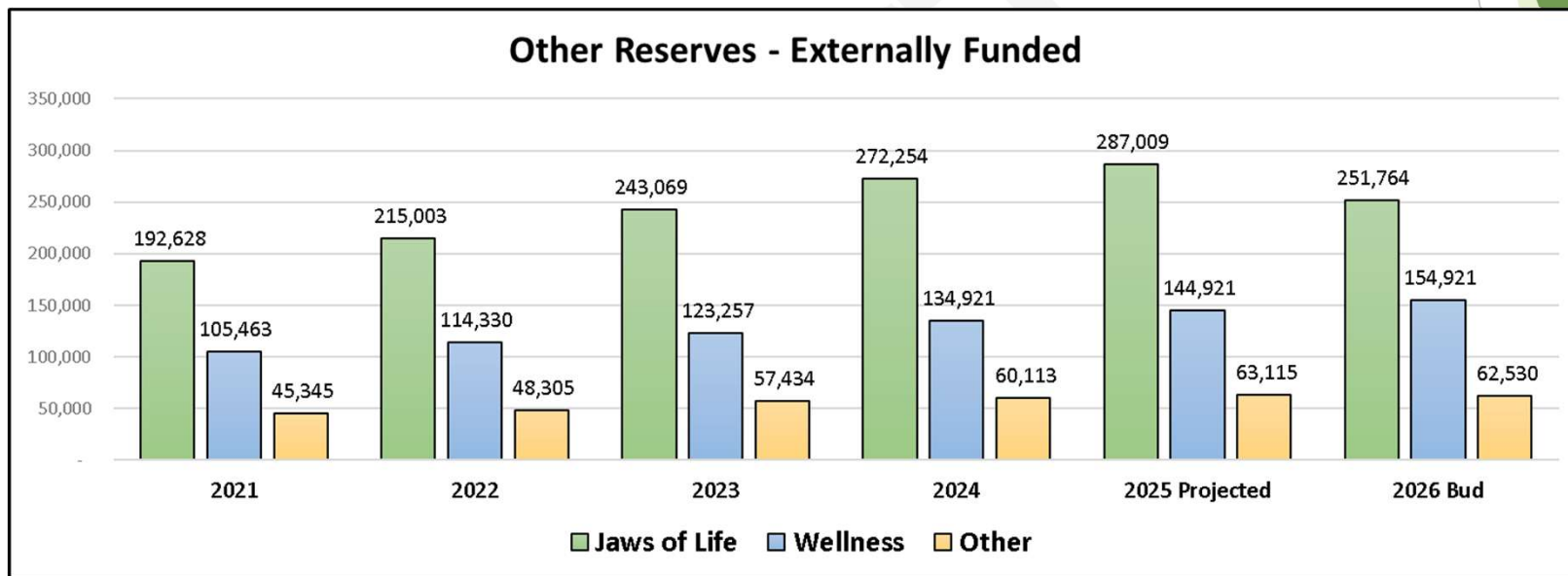
# Draft Operations Budget - Reserve Balances



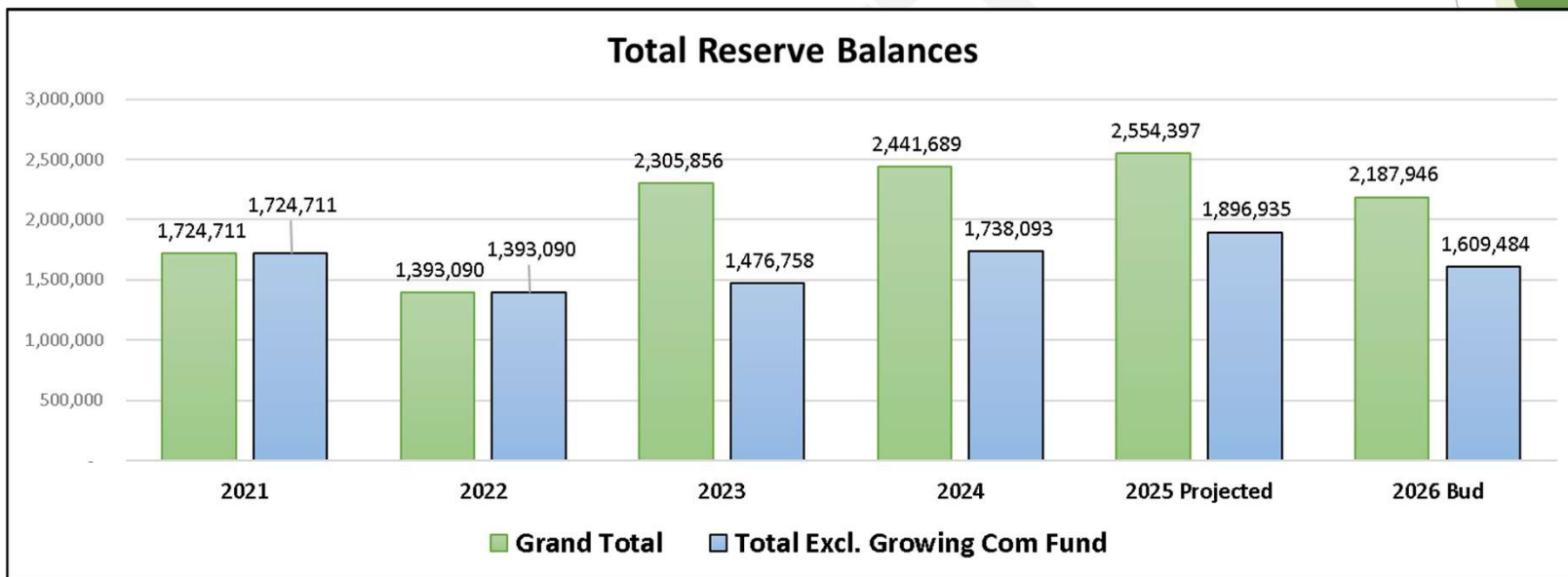
# Draft Operations Budget - Reserve Balances



# Draft Operations Budget - Reserve Balances



# Draft Operations Budget - Reserve Balances



# Draft Capital Budget

# Draft Capital & One-Time Expenses

Capital Projects & One-Time Expenses	Public Service	Estimated Costs (2026)	Possible Funding Source	Priority
<b>CAPITAL</b>				
KP Park Bathroom Floor Repaint	Parks and Recreation	2,850	Reserve	
Fence for Glendale Well	Water	5,500	Reserve	
Rock Screener	Public Works General	11,000	Reserve	
Water Well Spare Motor	Water	11,000	Reserve	
WWTP Sludge Bin	Sewer	6,500	Reserve	
Clarifier #1 Pump	Sewer	10,000	Reserve	
Mixed Liquor Suspended Solids Pump	Sewer	16,000	Growing Communities Fund	
Effluent Pump	Sewer	16,000	Growing Communities Fund	
Dewater Pump Press	Sewer	18,000	Reserve	
Rescue Van	Protective Services	50,000	Reserve	
Plow Truck	Public Works General	85,000	Reserve	
Campground Expansion	Parks and Recreation	50,000	Village Surplus (COVID)	
Fire Truck	Protective Services	1,050,000	Reserve & Loan	
Connections for Maclure/ Hutcheson properties	Water / Sewer	25,000	Reserve	
REACH Grant Construction	Parks and Recreation	45,933	Grant	
Glendale Bridge Guardrails	Transportation	200,000	CWF	
1st Street Culvert	Transportation	24,150	CWF	
Computer Purchases	General	12,000	Reserve	
<b>ONE-TIME EXPENSES (Non-Capital)</b>				
Project Engineering- Dike Repair Workplan	Protective Services	75,000	Grant - LGCAP	
Project Engineering- WWTP Status	Sewer	15,000	Reserve	
Glendale Bridge Guardrail Project Management	Transportation	22,000	CWF	
Human Resources Project Consultant	General	5,000	Operations / Surplus	
KP Park Concession Building Planning & Engineering	Parks and Recreation	15,000	CWF	
Development Process Harmonization Project	General	100,000	Grant	
Water Plan/ Water Reservoir Study	Water	50,000	Grant - LGHI	
Building Inspections for Asset Management Plan	General	40,000	Grant - LGHI	
SPARC-BC Accessibility Grant	General	25,000	Grant	
OCP/ Zoning Bylaw Review	General	50,000	Grant - LGHI	
<b>Total:</b>		<b>2,035,933</b>		

Village Funded*	800,000	39%
Specific Grant Funded	1,235,933	61%

\*Village Funded Includes: Growing Communities Fund, CWF, Surplus and Reserves

<b>Capital / One-off Expenditure Project Name</b>	<b>2026 Budget Value (to be spent in 2026)</b>	<b>Grants / Other</b>	<b>LGHI</b>	<b>LGCAP</b>	<b>COVID Restart</b>	<b>Growing Communi- ties (RES)</b>	<b>Gas Tax/CWF (DEF)</b>	<b>Fire Dept Equip (RES)</b>	<b>Jaws of Life (RES)</b>	<b>Mach &amp; Equip (RES)</b>	<b>Parks (RES)</b>	<b>Sewer Infra (RES)</b>	<b>Water (RES)</b>	<b>MFA (DEBT)</b>	<b>General Operations (SUR)</b>
Fence for Glendale Well	\$ 5,500												(5,500)		
Rock Screener	\$ 11,000									(11,000)					
Water Well Spare Motor	\$ 11,000												(11,000)		
WWTP Sludge Bin	\$ 6,500											(6,500)			
Clarifier #1 Pump	\$ 10,000											(10,000)			
Mixed Liquor Suspended Solids Pump	\$ 16,000					(16,000)						-			
Effluent Pump	\$ 16,000					(16,000)						-			
Dewater Pump Press	\$ 18,000											(18,000)			
Rescue Van	\$ 50,000								(50,000)						
Plow Truck	\$ 85,000									(85,000)					
Campground Expansion	\$ 50,000				(50,000)										
Fire Truck	\$ 1,050,000							(200,000)						(850,000)	
Connections for Maclure/ Hutcherson properties	\$ 25,000					(25,000)									
REACH Grant Construction	\$ 45,933	(45,933)													
Glendale Bridge Guardrails	\$ 200,000						(200,000)								
1st Street Culvert	\$ 24,150						(24,150)								
Computer Purchases	\$ 12,000									(12,000)					
Project Engineering- Dike Repair Workplan	\$ 75,000			(75,000)											-
Project Engineering- WWTP Status	\$ 15,000											(15,000)			
Glendale Bridge Guardrail Project Management	\$ 22,000					(22,000)									
Human Resources Project Consultant	\$ 5,000					-									(5,000)
KP Park Concession Building Planning & Engineering	\$ 15,000					(15,000)									
Development Process Harmonization Project	\$ 100,000	(100,000)													
Water Plan/ Water Reservoir Study	\$ 50,000	(7,500)	(42,500)												
Building Inspections for Asset Management Plan	\$ 40,000		(40,000)												
SPARC-BC Accessibility Grant	\$ 25,000	(25,000)													
OCP/ Zoning Bylaw Review	\$ 50,000		(50,000)												
KP Park Bathroom Floor Repaint	\$ 2,850										(2,850)				
<b>\$</b>	<b>2,035,933</b>	<b>(178,433)</b>	<b>(132,500)</b>	<b>(75,000)</b>	<b>(50,000)</b>	<b>(94,000)</b>	<b>(224,150)</b>	<b>(200,000)</b>	<b>(50,000)</b>	<b>(108,000)</b>	<b>(2,850)</b>	<b>(49,500)</b>	<b>(16,500)</b>	<b>(850,000)</b>	<b>(5,000)</b>



# Village of Salmo 2026 Draft Budget

Questions?