



The Corporation of the Village of Salmo

SPECIAL MEETING

A Special Meeting of the Council of the Village of Salmo to be held in Council Chambers at 423 Davies Avenue in Salmo, B.C. on **Tuesday, June 16, 2026** at **6:00 p.m.**

The public may attend electronically. The electronic link will be available on our website on Tuesday.

AGENDA:

1. Call to Order

1.1 Waive Requirement for Notice

STAFF RECOMMENDATION:

That Council agree to waive the required meeting notification under Section 127(4) of the *Community Charter*.

1.2 Traditional Lands Acknowledgement Statement

We acknowledge and respect the indigenous peoples within whose traditional lands we are meeting today.

2. Adoption of Agenda

STAFF RECOMMENDATION:

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That the agenda of Special Meeting of Tuesday, April 28, 2026 be adopted as presented.

3. Administrative Reports

(1) E5 Fire Truck Repairs

Pg.3

STAFF RECOMMENDATION:

That Council direct staff to complete the assessment & repairs of E5 with funds from the Fire Department Equipment Reserve.

(2) Salmo Valley Youth & Community Centre

Pg.5

STAFF RECOMMENDATION:

That Council accept the reports provided by the Salmo Valley Youth & Community Centre and authorize the Director to approve releasing the funds.

4. Public Question Period

5. Adjournment



The Corporation of the Village of Salmo

Request for Decision

Report Date: June 16th, 2026
Meeting Date: June 16th, 2026 Special Council Meeting
From: Derek Kwiatkowski, Chief Administrative Officer
Subject: E5 Repair Funding Source

1. **OBJECTIVE**

For Council to determine the funding source for a repair for E5.

2. **DISCUSSION AND ANALYSIS**

The Village's secondary firetruck, E5, was sent in for a repair. The mechanic was able to repair the truck but upon further inspection, an issue with the motor was discovered. The mechanic has advised that the firetruck can still operate at a limited capacity & that the engine should be used sparingly.

For the time being, the Fire Chief has been directed to reach out to the RDCK's Ymir station to support the Village's fire department, if necessary. E5 is the engine that the Village is due to replace, however the truck will not be arriving for over 2 years.

The options for repair range from \$16,500 to over \$31,000. Staff has selected the lowest cost option at \$16,464.95. This amount is significant & it is recommended that Council approve staff to complete the assessment & repairs of E5 with funds from the Fire Department Equipment Reserve (\$143,000), rather than a Community Development Fund Application (approximately \$68,000 balance), which may be used for other fleet repairs closer to the end of the year as budget funding runs out, as in other years. There is an opportunity to use the JAWS reserve, however, this fund should be primarily used for the replacement of the Rescue Van & other JAWS related equipment.

STAFF RECOMMENDATION

That Council direct staff to complete the assessment & repairs of E5 with funds from the Fire Department Equipment Reserve.

ALTERNATIVES

1. That Council direct staff to complete the assessment & repairs of E5 with funds from the Community Works Fund.
2. That Council direct staff to complete the assessment & repairs of E5 with funds from the Fire Department Equipment Reserve & the JAWS reserve.



The Corporation of the Village of Salmo

Request for Decision

Report Date: June 16th, 2026
Meeting Date: June 16th, 2026 Special Council Meeting
From: Derek Kwiatkowski, Chief Administrative Officer
Subject: SVYCC 2026 Funding Release

1. **OBJECTIVE**

For Council to accept the 2026 financial submission from the Salmo Valley Youth and Community Centre.

2. **DISCUSSION AND ANALYSIS**

The SVYCC is one of the community groups that is required to submit documentation to annual receive financial grant-in-aid funding. They have provided a budget, capital plan, financial statements & strategic plan. The documentation lays out a clear plan for 2026.

This satisfies the submission requirements & therefore, it is recommended that Council authorize the Director the release the funding.

STAFF RECOMMENDATION

That Council accept the reports provided by the Salmo Valley Youth & Community Centre and authorize the Director to approve releasing the funds.

ALTERNATIVES

1. That Council decline the authorization for the Salmo Director to release the funding for the SVYCC for 2026.



Compiled Financial Information

Salmo Valley Youth & Community Centre
Society

June 30, 2025

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Compilation Engagement Report

To the Management of
Salmo Valley Youth & Community Centre Society

On the basis of information provided by management, we have compiled the statement of financial position of Salmo Valley Youth & Community Centre Society as at June 30, 2025, the statements of operations and changes in net assets for the year then ended, and Note 2, which describes the basis of accounting applied in the preparation of the compiled financial information and other explanatory information ("financial information").

Management is responsible for the accompanying financial information, including the accuracy and completeness of the underlying information used to compile it and the selection of the basis of accounting.

We performed this engagement in accordance with Canadian Standard on Related Services (CSRS) 4200, *Compilation Engagements*, which requires us to comply with relevant ethical requirements. Our responsibility is to assist management in the preparation of the financial information.

We did not perform an audit engagement or a review engagement, nor were we required to perform procedures to verify the accuracy or completeness of the information provided by management. Accordingly, we do not express an audit opinion or a review conclusion, or provide any form of assurance on the financial information.

Readers are cautioned that the financial information may not be appropriate for their purposes.

Nelson, Canada
October 17, 2025

Doane Grant Thornton LLP

Chartered Professional Accountants

Salmo Valley Youth & Community Centre Society
Statement of Financial Position

June 30 2025 2024

Assets

Current

Cash				
General and projects	\$	120,255	\$	117,905
Gaming account		57,003		53,882
Short term investments (Note 3)		75,000		73,151
Accounts receivable		8,032		9,775
Prepaid expenses		3,870		2,707
Goods and services tax recoverable		<u>1,274</u>		<u>1,944</u>
		265,434		259,364
Tangible capital assets (Note 4)		<u>258,685</u>		<u>279,033</u>
		\$ 524,119		\$ 538,397

Liabilities

Current

Accounts payable and accrued liabilities				
Deferred revenue (Note 5)	\$	8,809	\$	20,931
		<u>116,638</u>		<u>108,825</u>
		125,447		129,756
Deferred capital contributions (Note 6)		<u>206,182</u>		<u>222,712</u>
		331,629		352,468

Net Assets

Invested in tangible capital assets				
Restricted for capital upgrades		52,503		56,321
Unrestricted		<u>52,478</u>		<u>52,478</u>
		87,509		77,130
		<u>192,490</u>		<u>185,929</u>
		\$ 524,119		\$ 538,397

Salmo Valley Youth & Community Centre Society

Statement of Operations

Year ended June 30	2025	2024
Revenues		
Regional District of Central Kootenay	\$ 65,485	\$ 79,121
Columbia Basin Trust	62,275	60,590
Grants - other	55,000	58,250
Rental	28,685	26,341
Amortization of deferred capital contributions	16,530	18,070
Fundraising	2,926	2,878
Interest	2,416	3,177
Donations	1,996	9,188
Miscellaneous	1,669	4,505
CKCA	-	1,029
	236,982	263,149
Expenditures		
Advertising and promotion	40	74
Amortization	20,348	22,697
Bad debts	-	4,201
Contractors	3,648	2,491
Fees and dues	889	1,001
Insurance	5,319	6,756
Interest and bank charges	249	279
Meeting expenses	745	816
Office	7,830	6,493
Professional fees	8,855	11,554
Program expenses	21,455	28,135
Repairs and maintenance	14,298	16,865
Utilities	33,455	33,345
Wages and benefits	113,290	120,596
	230,421	255,303
Excess of revenues over expenses	\$ 6,561	\$ 7,846

Salmo Valley Youth & Community Centre Society

Statement of Changes in Net Assets

Year ended June 30

	Invested in tangible capital assets	Restricted for capital upgrades	Unrestricted	Total 2025	Total 2024
Balance, beginning of year	\$ 56,321	\$ 52,478	\$ 77,130	\$ 185,929	\$ 178,083
Excess of revenues over expenses	-	-	6,561	6,561	7,846
Amortization of deferred capital contributions	16,530	-	(16,530)	-	-
Amortization of tangible capital assets	<u>(20,348)</u>	<u>-</u>	<u>20,348</u>	<u>-</u>	<u>-</u>
Balance, end of year	<u>\$ 52,503</u>	<u>\$ 52,478</u>	<u>\$ 87,509</u>	<u>\$ 192,490</u>	<u>\$ 185,929</u>

See accompanying notes to the financial information.

Salmo Valley Youth & Community Centre Society

Notes to the Compiled Financial Information

June 30, 2025

1. Nature of operations

Salmo Valley Youth & Community Centre Society was incorporated under the British Columbia Societies Act. Its purpose is to provide programs and accessible spaces to the residents and community groups within the Salmo Valley that enhance and develop the community. As a not-for-profit organization, it is exempt from income tax.

2. Basis of accounting

The preparation of the statement of financial position of Salmo Valley Youth & Community Centre Society as at June 30, 2025 and the statements of operations and changes in net assets for the year then ended is on the cash basis of accounting with the addition of the following:

- (a) accounts receivable are accrued as at the reporting date
 - (b) tangible capital assets are recorded at historical cost and are amortized over their useful lives
 - (c) accounts payable and accrued liabilities are accrued as at the reporting date
 - (d) unrestricted contributions are recognized as revenue when received. Restricted contributions, in which a third party has placed a stipulation on how the funds are to be spent, are recognized as revenue in the year in which the related expenses are incurred.
 - (e) restricted contributions whereby the third party has placed a stipulation that the funds are to be spent on capital assets that are amortized are recognized on the same basis as the related capital asset, except for land which is recognized as the funds are spent.
-

3. Short term investments

Short term investments are made up of redeemable investment in securities with maturity on June 12, 2026 with interest rates of 2.93% non-redeemable.

4. Tangible capital assets

			<u>2025</u>	<u>2024</u>
	<u>Cost</u>	<u>Accumulated Amortization</u>	<u>Net Book Value</u>	<u>Net Book Value</u>
Building renovations	\$ 407,434	\$ 148,749	\$ 258,685	\$ 279,033
Kitchen renovations	107,625	107,625	-	-
Furniture and equipment	<u>40,515</u>	<u>40,515</u>	<u>-</u>	<u>-</u>
	<u>\$ 555,574</u>	<u>\$ 296,889</u>	<u>\$ 258,685</u>	<u>\$ 279,033</u>

Salmo Valley Youth & Community Centre Society

Notes to the Compiled Financial Information

June 30, 2025

5. Deferred revenue

	<u>2025</u>	<u>2024</u>
BC Gaming Commission - Youth Centre	\$ 57,200	\$ 54,100
Columbia Basin Trust	54,000	54,000
Other	<u>5,438</u>	<u>725</u>
	<u>\$ 116,638</u>	<u>\$ 108,825</u>

6. Deferred capital contributions

	<u>2025</u>	<u>2024</u>
Balance, beginning of year	\$ 222,712	\$ 194,757
Capital grant additions	-	46,025
Amortization	<u>(16,530)</u>	<u>(18,070)</u>
Balance, end of year	<u>\$ 206,182</u>	<u>\$ 222,712</u>

Salmo Valley Youth & Community Centre Society

Notes to the Compiled Financial Information

June 30, 2025

7. Detailed statement of operations

	<u>General</u>	<u>Youth Basin</u>	<u>Youth Projects</u>	<u>Total</u>
Revenue				
Tax revenue	\$ 39,630	\$ -	\$ 24,630	\$ 64,260
Grant revenue	-	69,425	49,075	118,500
Contract rentals	17,575	-	-	17,575
General rental	11,060	-	-	11,060
Others	<u>19,508</u>	<u>204</u>	<u>5,875</u>	<u>25,587</u>
	<u>87,773</u>	<u>69,629</u>	<u>79,580</u>	<u>236,982</u>
Expenses				
Advertising and promotion	40	-	-	40
Amortization	20,348	-	-	20,348
Contractor	80	2,838	730	3,648
Insurance	-	2,500	3,000	5,500
Office	183	3,278	4,605	8,066
Professional fees	2,677	3,053	3,125	8,855
Program expenses	2,338	12,010	7,107	21,455
Repairs and maintenance	14,298	-	-	14,298
Utilities	7,808	10,108	15,538	33,454
Wages and benefits	33,311	38,254	41,725	113,290
Other Expenses	<u>1,467</u>	<u>-</u>	<u>-</u>	<u>1,467</u>
	<u>82,550</u>	<u>72,041</u>	<u>75,830</u>	<u>230,421</u>
	<u>\$ 5,223</u>	<u>\$ (2,412)</u>	<u>\$ 3,750</u>	<u>\$ 6,561</u>

SVYCC PROJECTED BUDGET FY 2026-2027										
Account Number	ITEM	GEN OPS	COM CON GAMING	Community Connections	YOUTH GAMING	YOUTH OTHER	YBN	TOTAL	Total of Columns	Out Of Balance
4099	Carry Forward								0.00	0.00
4099	TOTAL CARRY FORWARD					10,132.00		10,132.00	10132.00	0.00
4099	TAX REVENUE	40,000.00				25,000.00		65,000.00	65000.00	0.00
4099	TOTAL TAX REVENUE	40,000.00				25,000.00		65,000.00	65000.00	0.00
4100	GRANT REVENUE									
4105	BC Gaming Grant		6,900.00		50,000.00			56,900.00	59900.00	0.00
4114	CBT/YBN						60,000.00	60,000.00	60000.00	0.00
4115	CBT (other)			1,000.00				1,000.00	1000.00	0.00
4125	CKCA								0.00	0.00
4134	KS Foundation								0.00	0.00
4135	RDCK/CBT Initiatives	2,000.00						2,000.00	2000.00	0.00
4145	RDCK								0.00	0.00
4190	Osprey Foundation					750.00		750.00	750.00	0.00
	Village of Salmo								0.00	0.00
	Vancouver Foundation			600.00				600.00	600.00	0.00
4200	TOTAL GRANT REVENUE	2,000.00	6,900.00	1,600.00	50,000.00	750.00	60,000.00	121,250.00	121250.00	0.00
4211	RENTAL REVENUE									
4212	Salmo Community Services	6,600.00						6,600.00	6600.00	0.00
4214	RDCK - Salmo Recreation	10,400.00						10,400.00	10400.00	0.00
4222	FreedomQuest	2,100.00						2,100.00	2100.00	0.00
	Other Rentals	6,500.00		1,000.00				7,500.00	7500.00	0.00
4313	TOTAL RENTAL REVENUE	25,600.00		1,000.00				26,600.00	26600.00	0.00
4460	OTHER REVENUE									
4476	Contract Administration								0.00	0.00
4510	Office Use Fees								0.00	0.00
4520	Registration/Participation			500.00		1,000.00	1,000.00	2,500.00	2500.00	0.00
4800	Fundraising	1,500.00		500.00				2,500.00	2500.00	0.00
	Donations	1,000.00						1,000.00	1000.00	0.00
	Fundraising Expense	500.00						500.00	500.00	0.00
	Interest Income	3,000.00		1,000.00		1,500.00	1,000.00	6,500.00	6500.00	0.00
5000	TOTAL OTHER REVENUE	70,600.00	6,900.00	3,600.00	50,000.00	37,382.00	61,000.00	229,482.00	229482.00	0.00
5000	EXPENSES									
5000	PAYROLL EXPENSE									
5000	Wages	39,631.28	3,500.12		21,146.74	21,146.74	34,701.22	120,126.09	120126.09	0.00
5000	MERCS	3,566.82	315.01		1,903.21	1,903.21	3,123.11	10,811.36	10811.36	0.00
5000	Health Benefits	1,000.00			1,000.00		1,000.00	3,000.00	3000.00	0.00
5000	Worksafe BC	795.49	67.15		405.68	405.68	665.71	2,339.70	2339.70	0.00
5000	Criminal Record Checks/Cell								0.00	0.00
5000	TOTAL PAYROLL	44,993.59	3,882.28		24,455.62	23,455.62	39,490.04	136,277.15	136277.15	0.00
5000	PROGRAM EXPENSES									
5000	Advertising		50.00	100.00	200.00			350.00	350.00	0.00
5000	Contractor Fees/Honouraria		175.00	175.00	250.00	175.00	175.00	950.00	950.00	0.00

5040	Program Supplies	-	1,342.72	1,400.00	6,119.38	2,251.38	2,984.96	14,098.44	0.00
5050	Training	300.00			500		200.00	1,000.00	0.00
5080	Capital Project Expenses								0.00
	TOTAL PROGRAM EXPENSES	300.00	1,567.72	1,675.00	7,069.38	2,426.38	3,359.96	16,398.44	0.00
7000	OPERATIONS EXPENSES								
7005	Bank Charges	380.00						380.00	0.00
7010	Office Expenses	950.00	200.00	225.00	1,250.00	1,000.00	1,000.00	4,625.00	0.00
7011	Meeting/Admin/Staff Apprec.	650.00						650.00	0.00
7014	Board Development	200.00						200.00	0.00
7020	Utilities								
7021	Power	2,000.00	200.00	200.00	5,000.00	2,200.00	3,250.00	12,850.00	0.00
7022	Gas	2,000.00			3,000.00	2,500.00	4,000.00	11,500.00	0.00
7023	Telephone	750.00			500.00	500.00	500.00	2,250.00	0.00
7024	Security	200.00			250.00	250.00	500.00	1,200.00	0.00
7025	Garbage	300.00			200.00	200.00	300.00	1,000.00	0.00
7026	Sewer/Water	350.00			250.00	250.00	400.00	1,250.00	0.00
7030	Janitorial Supplies	600.00	300.00	300.00	400.00	400.00	200.00	2,200.00	0.00
7032	Janitorial Contract Exp	4,600.00	400.00	500.00	3,000.00	2,000.00	3,500.00	14,000.00	0.00
7040	Building Repairs & Maintenance	8,876.41		400.00	1,000.00	700.00	1,000.00	11,976.41	0.00
7060	Accounting Expense	1,800.00	100.00	100.00	1,500.00	1,000.00	1,500.00	6,000.00	0.00
7065	Bookkeeping - Quickbooks								0.00
7086	Insurance (Contents & Liability)	1,350.00	250.00	100.00	2,000.00	500.00	2,000.00	6,200.00	0.00
7010	Fees/Dues	300.00		100.00	125.00			525.00	0.00
	TOTAL OPERATIONS EXPENSES	25,306.41	1,450.00	1,925.00	18,475.00	11,500.00	18,150.00	76,806.41	0.00
	TOTAL EXPENSES	70,600.00	6,900.00	3,600.00	50,000.00	37,382.00	61,000.00	229,482.00	0.00
	SURPLUS/(DEFICIT)							0.00	0.00

Restricted Funds - Capital Upgrade (Term Deposits)	
Reserve funds - operating account	
Projected profit FY 2022	
PROJECTED RESERVE FUNDS	

Salmo Valley Youth & Community Centre Society

Annual Report to the Village of Salmo and RDCK Area G

2025–2026

Overview

The Salmo Valley Youth & Community Centre (SVYCC) continues to serve as a vital community hub for the Village of Salmo and RDCK Area G.

As a volunteer-led non-profit society, SVYCC manages and maintains the community facility while delivering youth programming and providing affordable space for recreation, wellness, social services, and community events. Through partnerships, volunteer contributions, and responsible stewardship of public resources, the Centre continues to provide significant value to residents of all ages.

Financial Stewardship

SVYCC maintained stable funding throughout 2025–2026, allowing the organization to continue delivering programs, services, and facility operations. Labour remains the organization's largest operating expense, while increasing food costs continue to impact program delivery. As the building ages, maintenance and infrastructure costs are expected to increase in the coming years.

Funding agreements for 2026–2027 have been secured, providing stability for continued operations. Independent financial statements are currently being prepared and will be provided upon completion.

The projected operating budget for 2026–2027 is approximately \$229,000. Revenue is generated through a combination of municipal tax support, grants, facility rentals, fundraising activities, donations, and program funding.

Municipal tax support of \$65,000 remains a critical investment that helps leverage more than \$120,000 in grant funding and approximately \$27,000 in rental revenue. This funding enables SVYCC to maintain a major community facility, deliver youth programming, support community organizations, and provide affordable access to recreation, wellness, and support services throughout the region.

Community Partnerships and Service Delivery

SVYCC continues to strengthen partnerships with local governments, schools, community organizations, and service providers to expand opportunities for residents and maximize the use of the facility.

The Centre serves as home to several important community services and organizations, including:

- RDCK Fitness Centre
- Salmo Community Services Family Resource Room
- Freedom Quest Youth Services
- Salmo Skate Bowl
- Salmo Climbing Society Indoor Climbing Wall

In addition, the facility provides meeting rooms, studio space, a music room, commercial kitchen, and full-size gymnasium available for community programs, recreation, celebrations, and special events.

Youth Programming

Youth programming remains one of SVYCC's most significant areas of impact. Participation continues to grow as more young people access safe, welcoming spaces where they can connect, learn, and develop positive relationships.

SVYCC delivers weekly after-school programming for children and youth aged 8 to 18, providing approximately eight hours of structured programming each week. Activities include sports, arts and crafts, cooking and baking, leadership opportunities, outdoor recreation, community events, and healthy meals.

Friday evening teen programming has become an important gathering space, regularly welcoming 25 to 30 youth each week. These programs provide opportunities for social connection, skill development, physical activity, and personal growth in a supportive environment.

Beyond weekly programming, SVYCC collaborates with schools, RDCK Recreation, community organizations, and local partners to engage youth and families who may not otherwise access regular programming opportunities.

This year, SVYCC also expanded services through six weeks of summer programming delivered in partnership with RDCK Recreation and the Salmo Recreation Commission, providing additional opportunities for children and youth to remain active and engaged throughout the summer months.

Facility Stewardship and Infrastructure

Originally constructed as Salmo's high school in 1956, the facility continues to evolve to meet changing community needs.

During the year, two major infrastructure projects were completed. Approximately 80% of the building's lighting was upgraded to energy-efficient LED fixtures, reducing lighting costs by an estimated 66% while improving safety and visibility throughout the facility. In addition, the gymnasium roof was fully replaced, protecting the building and ensuring continued community access with minimal disruption. In 2025-2026 SVYCC secured and invested over \$110,000 in capital improvements to the facility.

These improvements were made possible through the generous support of Columbia Basin Trust and the Regional District of Central Kootenay.

Looking ahead, key infrastructure priorities include replacement of the lower-level roof, ongoing building maintenance, and development of a dedicated community arts space.

Organizational Development

2025–2026 was a year of transition and growth for SVYCC. The organization restructured staff responsibilities to improve service delivery, increase programming capacity, and strengthen community engagement and facility operations.

SVYCC has also updated facility user agreements and formalized its subsidy application process to improve transparency, consistency, and accountability for facility users and community groups.

Community Impact and Events

The first half of 2026 saw strong participation in community events and celebrations hosted at the Centre. Highlights included:

- New Year's Eve Gala and Fundraiser
- Salmo Youth Theatre production of *Over the Rainbow*
- Community Breakfast
- Annual Easter Egg Hunt

In addition, the Centre supports numerous recreation, wellness, fitness, arts, and cultural activities throughout the year, creating opportunities for residents of all ages to connect, stay active, and build community.

We average 150 visits a day welcoming a growing and diverse group from across our community.

Volunteer Leadership

In 2025, SVYCC proudly celebrated 20 years of service to the community.

The organization remains volunteer-led and depends on the dedication of board members, volunteers, community partners, and staff. Their contributions make it possible to maintain the facility, deliver programming, and continue expanding services for local residents.

Looking Forward

As we move into the coming year, SVYCC's priorities remain focused on:

1. Expanding youth programming and opportunities.
2. Strengthening community partnerships and multigenerational programming.
3. Maintaining and improving community infrastructure.
4. Enhancing the user experience within the facility.
5. Increasing facility utilization and rental revenue.
6. Ensuring long-term organizational and financial sustainability.

The Board of Directors, staff, and volunteers remain committed to providing a welcoming, inclusive, and vibrant community hub that supports the well-being of residents throughout Salmo and Area G.

Thank you to the Village of Salmo, RDCK Area G, our funders, partners, volunteers, and community members for your continued support of the Salmo Valley Youth & Community Centre.

Salmo Valley Youth & Community Centre

Strategic Plan Summary 2025–2028

Vision

A community centre where people belong and are valued.

Mission

To provide meaningful programs, supports, services, and spaces that strengthen our community.

Our Commitment

For more than 20 years, the Salmo Valley Youth & Community Centre (SVYCC) has served as a gathering place, service hub, and community partner for residents of Salmo and surrounding Area G. Through collaboration, innovation, and responsiveness to local needs, SVYCC works to enhance quality of life for residents of all ages.

Strategic Priorities

1. Financial Sustainability

Strengthen the organization's long-term financial health by diversifying revenue sources, increasing fundraising capacity, pursuing grant opportunities, and ensuring responsible stewardship of community assets. Financial sustainability will allow SVYCC to continue providing accessible programs and services while maintaining a stable and resilient organization.

2. Responsive Community Programming

Provide consistent, inclusive, and adaptable programming that reflects the evolving needs of residents. SVYCC will continue to support youth, families, seniors, and community groups through a balanced mix of recreational, educational, wellness, and social opportunities that contribute to a vibrant and connected community.

3. Volunteer and Leadership Development

Build organizational capacity through the recruitment, retention, and recognition of volunteers and board members. Strong volunteer engagement will help sustain community events, reduce organizational pressures, and foster greater community ownership of the Centre.

4. Community Engagement and Communication

Increase awareness of SVYCC's impact, services, and opportunities through clear and consistent communication. By strengthening relationships with residents, partners, and stakeholders, SVYCC will continue to serve as a trusted community hub and collaborative partner.

5. Infrastructure and Facility Sustainability

Maintain, improve, and modernize community infrastructure to ensure safe, accessible, and efficient spaces for current and future generations. Priority will be given to facility maintenance, capital planning, energy efficiency, accessibility improvements, and investments that enhance the Centre's ability to serve growing and changing community needs.

Expected Outcomes

Through these priorities, SVYCC aims to:

- Strengthen community well-being and belonging.
- Increase access to programs, services, and community spaces.
- Enhance organizational sustainability and resilience.
- Foster stronger partnerships throughout the region.
- Preserve and improve a vital community asset for future generations.

SVYCC remains committed to working collaboratively with the Village of Salmo, community organizations, funders, volunteers, and residents to build a strong, healthy, and connected community.